

## Participants List

<Japanese Participants> (Honorific title omitted/ order of presentation)

Masakazu Toyoda	Chairman & CEO, Japan Economic Foundation
Naoyuki Haraoka	Executive Managing Director, Japan Economic Foundation
Chisako T. Masuo	Professor, Graduate School of Social and Cultural Studies, Kyushu University
Hideo Suzuki	Executive Advisor, Executive Advisor
Mariko Watanabe	Professor, Faculty of Economics, Gakushuin University
Yasuo Hirano	Executive General Manager, Brussels Office, Hitachi Europe GmbH

<French Participants> (Honorific title omitted/ order of presentation)

Olivier Becht	Minister Delegate for Foreign Trade, Economic Attractiveness and French Nationals Abroad, attached to the Minister for Europe and Foreign Affairs
Jean-Luc Allavena	Chairman of the Board, Institut Aspen France
Junichi Ihara	Ambassador of Japan to France
Muriel Penicaud	Ambassador, Permanent Representative of France to the OECD, Former Minister of Labour
Louis Schweitzer	Honorary Chairman, Renault, Former Special Representative of the French Government for Japan
Philippe Manière	Member of the Executive Board, Institut Aspen France
Cécile Cabanis	Deputy CEO, Tikehau Capital
Philippe Boisseau	Former member of Totalenergies Executive Board, former CEO and Board member of CEPSA
Ludovic Subran	Chief Economist, Allianz